## CORPORATE SOCIAL RESPONSIBILITY REPORT 2019 INDICATORS DOCUMENT

## Renewi PLC

The data in the Renewi annual CSR Report and the more-in-depth CSR Full data document comes from a wide variety of sources. It is critical this data is as consistent and accurate as practical. This indicators document is aimed at two audiences: 1. Internal stakeholders: such as the Renewi employees who collect our CSR data to ensure this is collected in a consistent manner. 2.
External stakeholders, such as readers of our CSR Report documents to allow them access to how we calculate CSR data and on what basis.

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## 1. Index and general reporting guidelines

The tables below in
section 2 show the CSR
performance indicators
used in Renewi it's
CSR report documents.
These are listed by
themes (safety,
recycling, carbon
footprint, etc). Each
indicator is listed by
what it is, the units the
indicator is reported in
and comments. In
addition, the method of
calculation for the
indicator, where
appropriate. For many
indicators the method
of calculation is
obvious, while for
others more
explanation is
provided. However, in
general: see right for
overall reporting
guidelines applied

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## 1. General reporting guidelines and boundaries

- In general the Renewi annual CSR reports state performance on a financial year basis. For example, $1^{\text {st }}$ April 2016 to $31^{\text {st }}$ March 2017. However, where data is collected on a calendar year (January - December) for regulatory purposes (for example where an environmental regulator requires an annual report), or for other reporting cycles and similar reasons such data is acceptable and is used to avoid duplication of effort
- The Renewi CSR reports cover all of its operating divisions across the Group and all countries of operation and all sites/operations of the Group. Report boundaries are not constrained by company structure or geography
- However, reports do not include the activities of sub-contractors or suppliers. As a waste management company Renewi it's upstream supply chain consists largely of the wastes its sites receive (see the Renewi CSR Policy, supply chain section)
- Reporting of joint ventures is on a case-by-case basis. Where Renewi has $<50 \%$ share in a company, data is not generally included. Where share is $50 \%$ or more reporting is generally by level of share. For example for the UK Joint Venture site at Cumbernauld, environmental data is reported as a proportion representing the shareholding of Renewi $(50 \%)$ to reflect the financial reporting arrangements. But, H\&S and H.R. parameters are reported as $100 \%$ for contractual reasons. Specific arrangements for specific joint ventures are decided on at Renewi it's Group CSR Committee
- Where an operation was only operational (or owned by Renewi in the case of acquisitions) for part of the year, data is only be reported for that portion of the year Renewi operated/owned the site
- Conversion factors for calculating carbon dioxide emissions are detailed in appendix 1. Please note that Renewi sets itself 5-year key CSR objectives, one of which is the amount of carbon avoidance our activities produce. To allow valid comparisons from year-to-year during these 5 -year objectives cycles we retain the same carbon factors. At the end of each cycle we revise the factors to update them


## 2. Table of indicators with definitions

### 2.1 Renewi at a glance

| Indicator | Description |  |
| :--- | :--- | :--- |
| Number of people | Number permanent <br> employees in FTE per <br> country and business <br> line | $\checkmark \quad$ As already reported as below under 2.2 |
| Number of operating sites | Number active <br> operating centres | $\checkmark \quad$ Not including offices, small civic amenity and similar sites, and other non-operational sites such as closed sites |
| Operating sites with <br> recycling/recovery | Number active <br> operating sites | $\checkmark \quad$All operating centres with recycling and/or recovery operations on them. This includes multi-functional sites <br> with more than one type of operation on them, one being recycling/recovery |
| Operational landfill sites | Number active sites | $\checkmark \quad$Number of operational landfill sites - not including closed landfill sites (which still can be under our <br> management though) Full data document indicator only |
| Number waste collection and | Number of vehicles per <br> country and business <br> line | $\checkmark \quad$Number of motor vehicles used for the collection and/or transport of waste. Thus, this excludes non motor <br> (semi-) trailers. It also excludes terrain vehicles, cranes, shovels, light vans, company cars, mopeds, etc. <br> Only vehicles registered for operational service are reported. This excludes vehicles which aren't in active <br> service |

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Protecting and preserving
the environment
We take waste and we create something new. This helps to protect the world's natural resources and preserve the planet for future generations. Our work is integral to preserving the environment and it puts us at the heart of the circular economy.

### 2.2. Recycling and recovery performance



| Indicator | Description | Definition |  |
| :--- | :--- | :--- | :--- |
| Total waste handled at sites <br> (million tonnes) | Total volume | $\checkmark$ | Million tonnes of total waste (collected by Renewi or third parties) sent from Renewi sites to third parties for <br> reuse as secondary material or fuel, further processing or recycling, energy recovery, incineration disposal or <br> landfill (including Renewi landfill) |
| Materials recycled (million <br> tonnes) | Type of treatment | $\checkmark$ | Million tonnes of total waste (collected by Renewi or third parties) sent from Renewi sites which receive a <br> destination for further (end-) processing, trading to other processors or use of waste directly as a secondary <br> raw material |
| Materials recovered for <br> energy production from waste <br> (million tonnes) | Type of treatment | $\checkmark$ | Million tonnes of total waste (collected by Renewi or third parties) sent from Renewi sites which are sent to <br> incineration or are transformed into waste derived fuels: Icopower pellets, woodchips for biomass, SRF from <br> MBT, etc. Only materials going to production and recovery processes are included. Non-recovery incineration <br> not included |
| Total materials recycled and <br> recovered for energy <br> production | Type of treatment | $\checkmark$ | Sum of the above (materials recycled and materials recovered for energy production from waste) in million <br> tonnes |
| Materials disposed (million <br> tonnes) | Type of treatment | $\checkmark$ | Million tonnes of waste accepted at Renewi landfill sites or sent from Renewi sites towards other landfill sites <br> or other waste-disposal companies (no recycling or recovery). Full data document indicator only |
| Total handled waste per <br> waste type | Tonnes (for each of the <br> types of waste) | $\checkmark$ | Million tonnes of waste leaving our sites, split into Renewi standard waste categories (see appendix 2 for <br> categories). Note - where it is not possible to match categories 100\%, wastes are allocated to the nearest <br> category. Note - ONLY the 'Top Hierarchy' categories as shown in appendix 2 are used. <br> Full data document indicator only |

### 2.3. Our Carbon Performance

| 2.3a Carbon emissions from our activities (CO2-equivalent '000 tonnes) |  |  |
| :---: | :---: | :---: |
| Indicator | Description | Definition |
| Process based emissions |  |  |
| Emissions from green composting | $\mathrm{CO}_{2}$ equivalents in '000 tonnes | $\checkmark$ Tonnes waste composted x conversion factor $=\mathrm{CO}_{2}$ equivalent (see appendix 1 for conversion factors) |
| Emissions from hazardous waste treatment | $\mathrm{CO}_{2}$ equivalents in '000 tonnes | $\checkmark$ ATM emissions and other E-PRTR emissions from hazardous waste sites |
| Emissions from landfill | $\mathrm{CO}_{2}$ equivalents in '000 tonnes | Emissions are $\mathrm{CO}_{2}$ emitted from the combustion of collected landfill gas in a flare or power engines and landfill gas $\left(\mathrm{CO}_{2}\right.$ and $\left.\mathrm{CH}_{4}\right)$ emitted from passive venting of collected gas or emitted from the surface of the landfill If a methodology for calculating the emissions for a landfill site already exists - a method agreed for regulatory reporting, this is used. Otherwise, GasSim (model used in UK for regulatory reporting) is used <br> $\checkmark \quad$ Emissions reported include operational landfill sites and closed landfills where Renewi actively manages gas |
| Emissions from other processes (mechanical biological treatment (MBT) and anaerobic digestion (AD)) | $\mathrm{CO}_{2}$ equivalents in '000 tonnes | $\checkmark \quad$ Technology specific calculations are used. These are peer reviewed by Renewi Group CSR Committee |
| Transport based emissions |  |  |
| Fuel used by waste collection and transport vehicles | $\mathrm{CO}_{2}$ equivalents in '000 tonnes | Includes all waste and recyclable materials collection, transfer, etc, transport movements by road by Renewi vehicles. Does not include third party transport (only emissions from Renewi vehicles are included) <br> Includes any diesel, petrol, LPG, biodiesel, etc. used (see appendix 1 for conversion factors) <br> Litres fuel consumed x relevant conversion factor $=\mathrm{CO}_{2}$ equivalent (see appendix 1 for conversion factors) <br> Vehicles operated for business purposes but which do not carry waste (such as cars and light vans) are not included in this indicator (see below for this category) |
| Business travel (Fuel used by company lease cars) | $\mathrm{CO}_{2}$ equivalents in ' 000 tonnes | $\checkmark \quad$ Includes all fuel used and reported by lease car companies (business, commuting and private use) <br> $\checkmark$ Includes any diesel, petrol, LPG, biodiesel, electricity etc. used (see appendix 1 for conversion factors) <br> $\checkmark$ Litres fuel consumed x relevant conversion factor $=\mathrm{CO}_{2}$ equivalent (see appendix 1 for conversion factors) |

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The above represents Renewi emissions. Below are avoidance indicators: That is Renewi activities, such as recycling and recovery and production of various 'fuels' have a carbon benefit in that they avoid carbon emissions compared with the fuel or material they are displacing. For example, metals separated for recycling and passed to a processor emit less $\mathrm{CO}_{2}$ than producing the same metal from raw ores. Likewise waste derived fuels may displace fossil fuels such as coal in a cement kiln so reducing CO equivalent tonnes emissions. Renewi does not use a simple add and subtract calculation - rather emissions and avoidance are stated and the reader can make their own conclusions

| 2.3b Carbon avoidance as a result of our activities |  |  |
| :---: | :---: | :---: |
| Indicator | Description | Definition |
| Renewable energy generated | $\mathrm{CO}_{2}$ equivalents in '000 tonnes | $\checkmark \quad$ Both landfill gas power generation and anaerobic digestion power generation <br> $\checkmark$ Comparison used is $\mathrm{CO}_{2}$ emissions avoided from average grid electricity generation <br> $\checkmark \quad$ Electricity generated (kWh) x conversion factor $=\mathrm{CO}_{2}$ equivalent (see appendix 1 for conversion factors) |
| Waste derived fuels produced and sold | $\mathrm{CO}_{2}$ equivalents in '000 tonnes | Includes all waste derived fuels: Icopower pellets, woodchips for biomass, SRF from MBT, etc Only materials going to production and recovery processes are included. Non-recovery incineration not included <br> $\checkmark \quad$ Emissions avoided based on calorific value of fuel and what it replaces (see appendix 1 for conversion factors) |
| Materials separated for reuse/recycling | $\mathrm{CO}_{2}$ equivalents in '000 tonnes | Each waste type recycled to be reported separately <br> $\checkmark \quad$ Tonnes waste recycled x relevant conversion factor for each waste type (see appendix 1 for conversion factors) |
| Energy from waste used on site as a fuel | $\mathrm{CO}_{2}$ equivalents in '000 tonnes | $\checkmark$ This indicator describes the use of waste as an alternative fuel at the ATM plant. The corresponding avoided $\mathrm{CO}_{2}$ equivalents are part of the $\mathrm{CO}_{2}$ footprint report from ATM |
| Total potential avoided emissions | $\mathrm{CO}_{2}$ equivalents in '000 tonnes | $\checkmark \quad$ Total of above to give Renewi total potential avoided carbon emissions expressed as CO2 equivalents in '000 tonnes (in outline, scope 1 and 2 emissions) |

## 2.3c Carbon emissions and avoidance intensity ratios

## Million tonnes greenhouse

 gases emitted ( $\mathrm{CO}_{2}$ equivalents) per million tonnes waste handled Million tonnes greenhouse gases avoided by our activities ( $\mathrm{CO}_{2}$ equivalents) per million tonnes waste handled$\checkmark$ Total emissions from significant sources (page above) / total waste handled = emissions intensity ratio
$\checkmark$ Total potential avoided emissions (page above) / total waste handled = avoidance intensity ratio

### 2.4. Resource use

| Indicator | Description | Definition |
| :---: | :---: | :---: |
| Electricity consumption | Megawatt hours | $\checkmark \quad$ All electricity used at sites and in offices included. Includes electric motors etc used in recycling and other operations, electric heating, general electricity usage etc <br> $\checkmark$ Electricity generated from renewable sources on- site and used on site (other than parasitic usage) is excluded here and put under green electricity generated (below) <br> $\checkmark$ Imported electricity from renewable sources is excluded here and put under green electricity purchased (below) |
| Gas used at sites and offices | Megawatt hours | $\checkmark$ As for section 3 above energy use based emissions, but expressed as raw consumption data in Megawatt hours (see appendix 1 for conversion factors) |
| Fuel (such as diesel) used on sites and offices | Megawatt hours | $\checkmark$ As for section 2.3a above; energy use based emissions, but expressed as raw consumption data in litres used |
| Total energy use at sites | Megawatt hours | $\checkmark$ Total of above to give Renewi total energy use at sites expressed in Megawatt hours |
|  |  |  |
| Fuel used by waste collection vehicles | '000 litres | $\checkmark \quad$ Includes all waste and recyclable materials collection, transfer, etc, transport movements by road. Does not include third party transport <br> $\checkmark$ Includes any diesel, petrol, LPG, biodiesel, etc. used <br> $\checkmark \quad$ Vehicles operated for business purposes but which do not carry waste (such as cars and light vans) are not included in this indicator (see below for this category) |
| \% of waste collection / transport truck fleet compliant with Euro VI Standard | Number of vehicles | $\checkmark$ The Euro VI standard is an official standard to indicate the amount of $\mathrm{NO}_{x}$ and fine particulate emissions |

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| Green electricity generated from waste | Mega Watt Hours | Electricity produced out of landfill gas, anaerobic conversion. Electricity generated and used elsewhere on site and electricity generated and sold to grid are both reported |
| :---: | :---: | :---: |
| Green electricity generated from wind and sun | Mega Watt Hours | Electricity produced with solar panels or wind turbines. Electricity generated and used elsewhere on site and electricity generated and sold to grid are both reported |
| Significant spills at sites number of reported spills required by permits | Number of incidents | Number of spills which were reportable to environmental regulators under site environmental permits. Small scale spills which were not reportable (that is spills which fell below site permit reporting requirements) are not included |
| Indicator | Description | Definition |
| Energy use on sites (MWh per tonne of waste handled) | Rate | $\checkmark$ Energy used on sites in MWh per tonne of waste handled at sites (as reported at 2.2) |
| Total waste collected by Renewi trucks | Tonnes | $\checkmark$ Total tonnes of waste collected by Renewi trucks (this EXCLUDES waste collected by third parties and brought to Renewi sites) - used to calculate the indicator below |
| Litres of fuel used (per tonne of waste collected / transported) | Rate | $\checkmark \quad$ Fuel used by Renewi trucks in Litres per tonne of waste collected by these trucks |

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Keeping our people
safe and well
Safety is our first value and number one priority. There is nothing more important than getting our people home safely every day. Ensuring the health, safety and wellbeing of our people and their full engagement with Renewi is crucial to our success. We are proud to have that responsibility and we take it very seriously.

### 2.8. Health and Safety Performance

| Indicator | Description | Definition |
| :---: | :---: | :---: |
| Number of fatal accidents | Number accidents | An accident resulting in injury, including death, suffered by an employee in a workplace. Workplaces include Renewi's own sites, third party sites including customer sites, where a Renewi employee may be working, and while Renewi employees are actively involved in the collection of wastes, including on the public highway. It would not include road traffic accidents which occur while not actively collecting wastes, such as while travelling between sites. An employee is a permanent employee of Renewi. This would not include non-permanent workers, contractors, other third parties and members of the public. The accident needs to be work related. For example, a heart attack suffered by an employee resulting from non-work causes would not be included. |
| Number of >3 day accidents | Number accidents | $\checkmark \quad$ All accidents which result in an injured permanent employee being off-work for more than three working days. Classification does not start until the day after the incident occurred |
| >3 day accident rate | Rate per 100,000 permanent employees | $\checkmark$ Number of $>3$ day accidents / number of permanent employees (FTE) $\times 100,000$ (standard rate) |
| Number lost time injuries (LTI) | Number of lost time injuries | $\checkmark$ An accident whereby the injured permanent employee is unable to perform their normally assigned work or restricted work for more than one working day |
| LTI frequency rate | Frequency rate | $\checkmark$ Number of LTIs / total number hours worked $\times 1,000,000$ |
| Severity rate | Frequency rate | $\checkmark$ The total number of lost working days per Lost Time Injury accident <br> $\checkmark$ The number of working days lost due to workplace injury accidents of permanent employees. This includes lost workdays due to $<3$ day injury accidents. Working days are all days accept weekends, but including public holidays (because these deviate among different countries) |
| Number of near-misses raised | Number NM raised | An event that did not result in injury, illness or damage, but had the potential to do so. Near miss includes unsafe conditions, unsafe actions and unsafe behaviour, ... that did not result in any loss. Also called risk reports, close calls or similar <br> $\checkmark$ All events that are registered as Near Miss in the SHEQ registration systems |
| Number of near-misses closed-out | Number NM closed | The number of near misses closed requires that all actions, raised for this near miss, have been implemented or discounted |
| Near-Miss close-out rate | rate | $\checkmark$ Number NM closed out / number NM raised $\times 100$ (as a percentage) |

### 2.9. People performance indicators

| Indicator | Description | Definition |
| :---: | :---: | :---: |
| Total number permanent employees | Number employees in FTE | $\checkmark$ Permanent employees have a contract of employment direct with Renewi and this contract is either for a fixed term (such as a year) or open-ended and not time limited except by retirement <br> $\checkmark$ Reported as average annual number (number per month divided by 12) per division and per country <br> $\checkmark$ FTE: Full Time Equivalent, one FTE is equivalent to one employee working full-time (e.g. 40 hours a week) |
| Number of female permanent employees | Number employees in FTE | $\checkmark$ Number of permanent female employees (both operational as non-operational) <br> $\checkmark \quad$ Reported as average annual number (number per month divided by 12) |
| Number of male permanent employees | Number employees in FTE | $\checkmark \quad$ Number of permanent male employees (both operational as non-operational) <br> $\checkmark$ Reported as average annual number (number per month divided by 12) |
| Number of operational permanent employees | Number employees in FTE | $\checkmark \quad$ Number of permanent operational ('blue-collar') employees, such as operators, lorry drivers, mobile plant drivers etc. Reported as average annual number (number per month divided by 12) |
| Number of administration, managerial and support employees | Number employees in FTE | $\checkmark$ Number of permanent non-operational ('white collar') employees, such as managers, support staff, administration staff etc. Reported as average annual number (number per month divided by 12) |
| Number of full-time employees | Number employees in FTE | $\checkmark \quad$ Number of permanent employees (both operational as non-operational) with a full time (1 FTE) contract <br> $\checkmark$ Reported as average annual number (number per month divided by 12) Full data document indicator only |
| Number of part-time employees | Number employees in FTE | $\checkmark \quad$ Number of permanent employees (both operational as non-operational) with a less than 1 FTE contract <br> $\checkmark$ Reported as average annual number (number per month divided by 12) Full data document indicator only |
| Number of female statutory plc Board directors | Number employees in FTE | $\checkmark \quad$ Number of female directors (as listed via Company House etc) <br> $\checkmark \quad$ Reported as average annual number (number per month divided by 12) |
| Number of male statutory plc Board directors | Number employees in FTE | $\checkmark \quad$ Number of male directors (as listed via Company House etc) <br> $\checkmark$ Reported as average annual number (number per month divided by 12) |
| Number of female senior managers | Number employees in FTE | $\checkmark \quad$ Number female senior managers - senior managers being managers on organisational levels N-1 to N-3 <br> $\checkmark$ Reported as average annual number (number per month divided by 12) |
| Number of male senior managers | Number employees in FTE | $\checkmark \quad$ Number of male senior managers - senior managers being managers on organisational levels N-1 to N-3 <br> $\checkmark$ Reported as average annual number (number per month divided by 12) |
| Number of employees who left the company during the year | Rate | Number of permanent employees which left the company during the reporting year (April 01 up until March 31) - used to calculate the indicator below |
| Employment turnover rate | Rate | Number of permanent employees which left the company during the reporting year divided by the average number of permanent employees (FTE) during the year |


| Indicator | Description |  |
| :--- | :--- | :--- |
| Number NON-permanent <br> employees in FTE | Number employees in <br> FTE | $\checkmark \quad$Non-permanent workers, also known as temporary workers, agency workers, non-fixed term contract <br> workers, accommodation workers, systematic workers or other descriptions. See also appendix 4 |
|  |  |  |
| Total employee absenteeism from <br> work (\% of available days) | Rate | $\checkmark \quad$Total days absence * 100 / Total available days <br> Days of Absence are the working days an employee cannot work because of illness. This excludes <br> occupational therapy |
|  |  | Total available days are all working days in the reporting year (so all calendar days minus weekend, but <br> including public holidays which don't fall in the weekend), times the number of employees |


| Indicator | Description |  |
| :--- | :--- | :--- |
| Permanent employees under 21 | Number of employees <br> in headcount | $\checkmark \quad$ No. Of permanent employees up until 20 years old Full data document indicator only |
| Permanent employees between <br> 20 and 30 year | Number of employees <br> in headcount | $\checkmark \quad$ No. Of permanent employees from age 21 to 30 Full data document indicator only |
| Permanent employees between <br> 30 and 40 year | Number of employees <br> in headcount | $\checkmark \quad$ No. Of permanent employees from age 31 to 40 Full data document indicator only |
| Permanent employees between <br> 40 and 50 year | Number of employees <br> in headcount | $\checkmark \quad$ No. Of permanent employees from age 41 to 50 Full data document indicator only |
| Permanent employees between <br> 50 and 60 year | Number of employees <br> in headcount | $\checkmark \quad$ No. Of permanent employees from age 51 to 60 Full data document indicator only |
| Permanent employees over 60 <br> year | Number of employees <br> in headcount | $\checkmark \quad$ No. Of permanent employees from age 61 and above Full data document indicator only |

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PARTNERSHIPS

Making society better and being
a good neighbour
Our actions and our innovations help society
towards a more sustainable future. We also understand that our activities can have an impact on the communities that host us and we do our best to mitigate this. Our local communities and society as a whole are key stakeholders for us.
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### 2.10 Community performance

| Indicator | Description |  |
| :--- | :--- | :--- |
| Number of environmental <br> complaints received by our <br> sites/operations | Number complaints <br> received | $\checkmark \quad$Number of complaints received from any third party relating to an environmental issue (can be reported <br> directly or via a regulator). Includes substantiated and unsubstantiated complaints <br> If a site has received a particularly high number of complaints, comments are given in footnotes |
| Average number of complaints per <br> site | Number per operating <br> centre | $\checkmark \quad$ Total number of complaints / number of operating centres |

### 2.11 Governance, compliance and external accreditation

| Indicator | Description |  | Definition |
| :---: | :---: | :---: | :---: |
| 2.11a Accreditations |  |  |  |
| ISO 14001 / EMAS | Number of sites | $\checkmark$ | Report number of operating centres certified to ISO14001, EMAS, ISO9001, OHSAS18001, VCA, etc. Specify number of sites certified to each standard separately |
| ISO 9001 | Number of sites |  |  |
| OHSAS 18001 | Number of sites |  |  |
| 2.11b Our Compliance performance |  |  |  |
| Number of environmental convictions and fines | Number of convictions/fines | $\checkmark$ | Convictions (cases where the company goes to court) and significant administrative fines (such as those that can be received in Belgium and the Netherlands) reported |
| Number of health and safety convictions and fines | Number of convictions/fines | $\checkmark$ | Convictions (cases where the company goes to court) and significant administrative fines (such as those that can be received in Belgium and the Netherlands) to be reported |
| Legal actions for anti-competitive behaviour, anti-trust and monopoly practices | Number of actions | $\checkmark$ | Convictions (cases where the company goes to court) and significant administrative fines (such as those that can be received in Belgium and the Netherlands) to be reported |

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| Indicator | Description | Definition |
| :---: | :---: | :---: |
| 2.11c Our Governance performance |  |  |
| Number of employees which received training/courses/ workshops on integrity | Number of employees | Number of employees (headcount) which received training, courses or workshops given by integrity managers |
| Number of investigations on integrity issues | Number of investigations | $\checkmark$ Investigations commenced by integrity managers leading to a report for the management |
| Total number of advices to employees/ management following integrity notifications | Number of advices | $\checkmark$ Number of times the integrity management advised employees/management on a notified integrity affair |
| Number of reports on ethical misconduct by employees | Number of reports | Both ethical misconduct between employees or imposed upon or by external persons. Ethical misconduct includes: <br> - Break-in, theft, embezzlement (internal crime) <br> - Abuse or improper use of confidential information <br> - Fraud <br> - Drugs/alcohol/medication abuse <br> - Undesirable behaviour/bullying/discrimination <br> - Abuse company assets <br> - Aggression and violence |
| Number of reports on aggression and violence against or by employees | Number of reports | $\checkmark$ Both aggression and violence between employees as caused by or imposed upon external persons |
| \% employees covered by formal safety committees | Percentage | $\checkmark$ Coverage of organisation by formal safety committees which have a measurable influence on safety policy |
| \% of operations which have undergone risk assessment for bribery and other similar risks | Percentage | $\checkmark$ Coverage of organisation by means of policy instruments |

## Appendix 1. Carbon conversion factors



| Carbon factors Continued... | Source of emission or avoidance | Unit of measurement | Conversion factor to convert to tonnes of carbon dioxide equivalents |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | NL | BE | UK | EU |
| We first set ourselves quantified key CSR objectives in 2010. These original objectives ran over a fiveyear cycle, and ended in 2015. One of these five-year 2010-2015 objectives was to improve the level of carbon avoidance our activities produce. We achieved this objective. In 2015 we set ourselves a new and wider range of CSR objectives, again over a five-year period running to 2020. These new objectives also include a carbon avoidance target. | 2. Avoidance |  |  |  |  |  |
|  | Waste derived fuels produced and sold |  |  |  |  |  |
|  | Icopower pellets | tonne $\mathrm{CO}_{2}$ / tonne waste | $0.713^{1}$ | - |  | - |
|  | Woodchips/Wood for biomass incineration | tonne $\mathrm{CO}_{2}$ / tonne waste | $0.747^{1}$ | 1.088917 | - | - |
|  | Wood dust for biomass incineration | tonne $\mathrm{CO}_{2}$ / tonne waste | $0.623{ }^{1}$ | 1.795025 |  |  |
|  | SRF from MBT used in cement kilns | tonne $\mathrm{CO}_{2}$ / tonne waste | - | 1.532932 | 1.01426 |  |
|  | Non dangerous sludge used in cement kilns | tonne $\mathrm{CO}_{2}$ / tonne waste | - | 0.469843 | - | - |
|  | Dangerous sludge used in cement kilns | tonne $\mathrm{CO}_{2}$ / tonne waste | - | 0.363036 | - | - |
|  | Non dangerous impregnated sawdust | tonne $\mathrm{CO}_{2}$ / tonne waste | - | 1.237843 | - | - |
|  | Dangerous impregnated sawdust | tonne $\mathrm{CO}_{2}$ / tonne waste | - | 1.203849 | - | - |

## Many carbon calculations are

 based on 'factors'. For example, amount of electricity consumed $x$ a factor = amount of carbon emitted. These factors are taken from various sources, such as Government agencies, and are periodically revised by their producers as knowledge increases or external conditions change. To allow comparison between years we did not revise the carbon factors used to arrive at our carbon emissions and avoidance over the five-year period 2010-2015 - any revision
## Materials separated for re-use/recycling - main categories

| Commercial waste (recovery) | tonne $\mathrm{CO}_{2} /$ tonne waste | -0.212 |
| :--- | :--- | :--- |
| Domestic waste (recovery) | tonne $\mathrm{CO}_{2} /$ tonne waste | -0.212 |
| Mineralz | tonne $\mathrm{CO}_{2} /$ tonne waste | 0.012 |
| Wood | tonne $\mathrm{CO}_{2} /$ tonne waste | -0.680 |
| Paper | tonne $\mathrm{CO}_{2} /$ tonne waste | 0.095 |
| Metals | tonne $\mathrm{CO}_{2} /$ tonne waste | -1.613 |
| Plastics | tonne $\mathrm{CO}_{2} /$ tonne waste | -0.887 |
| Glass | tonne $\mathrm{CO}_{2} /$ tonne waste | -0.021 |
| Organics | tonne $\mathrm{CO}_{2} /$ tonne waste | -0.052 |

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| during the five-year cycle would | Bulky (household waste) | tonne $\mathrm{CO}_{2}$ / tonne waste | -0.212 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| year comparisons. When we set | Other recyclates / PMD | tonne $\mathrm{CO}_{2}$ / tonne waste | Not known |  |  |
| our new objectives in 2015 we took the opportunity to revise the | Hazardous waste | tonne $\mathrm{CO}_{2}$ / tonne waste | Not known |  |  |
| factors we use and bring them up- | Other waste | tonne $\mathrm{CO}_{2}$ / tonne waste | 0.000 |  |  |
| longer-term carbon data may not | Materials separated for rever | /recycling - sub categ |  |  |  |
| be comparable. The factors in this document are revised 2015 | Aggregates (replacing sand) | tonnes | 0.0023 | $0.0001{ }^{9}$ | $0.0001{ }^{9}$ |
| onwards factors | Aggregates (replacing gravel/rock) | tonnes | 0.0049 |  |  |
|  | Silt/soil | tonnes |  | $0.0001{ }^{9}$ | $0.0001{ }^{9}$ |
|  | Sieving Sand | tonnes | 0.0031 |  |  |
|  | Asphalt | tonnes | 0.019 |  |  |
|  | Gypsum | tonnes | 0.108 |  |  |
|  | Metals (ferrous) | tonnes | 1.736 | $1.487^{10}$ | $1.487^{10}$ |
|  | Metals (non-ferrous) | tonnes | 4.530 | $12.7{ }^{9}$ | $12.7{ }^{9}$ |
|  | Aluminium | tonnes | 6.953 |  |  |
|  | Copper | tonnes | 2.107 |  |  |
|  | Wood | tonnes |  | $0.0479^{9}$ | $0.0479{ }^{9}$ |
|  | Woodchips (to chipboard industry) | tonnes | 0.202 | - | - |
|  | Rock wool | tonnes | 0.093 |  |  |
|  | Plastics | tonnes | $1.207^{5}$ | $1.55{ }^{11}$ | $1.55{ }^{11}$ |
|  | Plastics (foils) | tonnes | 1.472 |  |  |
|  | Glass ${ }^{6}$ | tonnes | 0.210 | $0.253^{10}$ | $0.253^{10}$ |
|  | Glass (flat) | tonnes | 0.126 |  |  |
|  | Paper/cardboard | tonnes | 0.817 | $0.45{ }^{9}$ | $0.45{ }^{9}$ |
|  | Textiles | tonnes | 3.432 | $1.34{ }^{9}$ | $1.34{ }^{9}$ |


| Carbon factors |  |
| :--- | :--- | :--- |
| Continued... | Compost (from green waste) tonnes |
| Compost for agriculture |  |
| Compost for potting soil |  |
| Compost for other usage |  |
| Digestate |  |

waste no more

## Appendix 2. Renewi common waste categories

| Renewi common waste categories | Waste categories |  |  |
| :---: | :---: | :---: | :---: |
|  | Top hierarchy description | Lower hierarchy description | Comments |
| We use common waste categories across our operations. Data on these categories is collected via a system called QlikView. This operates on two levels: A top hierarchy consisting of highlevel descriptions and a lower hierarchy with more detail descriptions. Data in the Renewi CSR Report and CSR Full data document follow these categories | COMMERCIAL WASTE | COMMERCIAL WASTE | Usually waste inputs |
|  | DOMESTIC WASTE | DOMESTIC WASTE | Usually waste inputs |
|  | SRF / RDF | SRF / RDF | Usually waste ouputs |
|  | LANDFILL | LANDFILL | Waste outputs or input own disposal sites |
|  | MINERALS - C\&D waste | C\&D (construction and demolition) | Usually waste inputs |
|  | MINERALS - RUBBLE | RUBBLE | sually waste inputs |
|  |  | GRANULATE | Usually waste inputs |
|  |  | SOIL |  |
|  |  | SAND |  |
|  | MNERALS - SOIL/ SAND/SLUDGE | STREET CLEANING SAND | ay be inputs or outputs |
|  |  | SLUDGE / SEWAGE WASTE |  |
|  | MINERALS - ROCKWOOL | ROCKWOOL | May be inputs or outputs |
|  |  | HIGH QUALITY WOOD (A-WOOD) |  |
|  |  | LOW QUALITY WOOD (B/C-WOOD) |  |
|  |  | WOOD CHIPS | May be inputs or outputs |
|  |  | WOOD TRADING | ge inputs or outhis |
|  |  | WOOD TREE BARK |  |
|  |  | TIMBER |  |
|  |  | HIGH GRADE (QUALITY) PAPER |  |
|  |  | LOW GRADE (QUALITY) PAPER |  |
|  | PAPER | NEWS \& PAMS | Usually waste outputs rather than inputs |
|  |  | MIXED PAPER |  |
|  |  | CARDBOARD |  |
|  |  | FERROUS |  |
|  | METALS | NON FERROUS | Usually waste outputs to metal recycling |
|  | PLASTICS | HIGH QUALITY PLASTICS |  |
|  | PLASTICS | LOW QUALITY PLASTICS AND FOILS | Sually waste outputs rather than inputs |


| Renewi common waste categories <br> Continued... | GLASS | GLASS AND CERAMICS | Usually waste outputs rather than inputs |
| :---: | :---: | :---: | :---: |
|  |  | HIGH QUALITY GLASS |  |
|  |  | LOW QUALITY GLASS |  |
|  | ORGANICS - GREEN WASTE | GREEN WASTE | Usually waste inputs |
|  |  | AGRICULTURAL WASTE |  |
|  |  | GARDEN WASTE |  |
|  |  | GREEN WASTE OTHER |  |
|  | ORGANICS - FOOD WASTE | FOOD WASTE | Usually waste inputs |
|  |  | SWILL |  |
|  |  | PAST DUE PRODUCTS (ODP) |  |
|  | ORGANICS - COMPOST | COMPOST | Usually waste outputs rather than inputs |
|  | ORGANICS - BIOMASS | BIOMASS | Usually waste outputs rather than inputs |
|  | ORGANICS - FAT/OILS | FAT/ORGANIC OILS | Usually waste inputs |
|  | BULKY (HOUSEHOLD) WASTE / WEEE | WEEE (Electrical and Electronical Waste) | Usually waste inputs |
|  |  | BULKY WASTE OTHER |  |
|  | OTHER RECYCLATES / PMD | (DRY) MIXED RECYCLATES / PMD | Usually waste outputs rather than inputs |
|  |  | OTHER RECYCLATES |  |
|  | HAZARDOUS - SPECIAL WASTE | SPECIAL WASTE | Usually waste inputs |
|  |  | MEDICAL WASTE |  |
|  | HAZARDOUS - CONTAMINATED SOIL | SOIL | Usually hazardous wastes |
|  |  | GRID |  |
|  |  | TAG |  |
|  |  | REUSE |  |
|  |  | SOIL OTHER |  |
|  | HAZARDOUS - PAINT | PAINT |  |
|  |  | SOLVENTS |  |
|  |  | PAINT OTHER |  |
|  |  | SCSRAP / PALLETS |  |
|  | HAZARDOUS - CONTAMINATED WATER | EXTERNAL |  |
|  |  | SHIPCLEANING |  |
|  |  | SLUDGE |  |
|  |  | WASTE FUEL |  |
|  |  | WATER OTHER |  |


| OTHER | OTHER | Only use if no other alternative |
| :---: | :---: | :---: |
|  | GENERAL WASTE | Only use if no other alternative |
|  | RUBBER |  |
| The above categories are those in QlikView. However, different Renewi countries of operation use different sections of the above as they are relevant to their operations. As such not all reporting will cover all of the above categories. |  |  |

waste no more

## Appendix 3. Definition of non-permanent workers

## Non-permanent workers

Employment law varies across the countries Renewi operates in. One area were a degree of confusion has arisen is what is a non-permanent worker. This appendix gives guidance

## Non-permanent workers

There are three main groups of people who perform tasks for Renewi:

1. Permanent employees - have a contract of employment direct with Renewi, and this contract is not for a fixed or limited time period
2. Non-permanent workers - variously these persons may be called temporary workers, agency workers, contract workers, accommodation workers, systematic workers, fixed term contract workers or other descriptions. These non-permanent workers may be split into two main categories:
$\checkmark$ External non-permanent workers - temporary, contract, accommodation, systematic etc workers typically employed via an external body such as an agency
$\checkmark \quad$ Fixed term contract non-permanent workers - workers who have a contract with Renewi, but this contract is time limited. Typical examples may be workers contracted for a fixed time period to cover maternity leave, or on a fixed term time limited contract prior to potential permanent employment
3. Other third parties - such as contractors performing construction tasks, contract waste collections etc

The difference between permanent employees ( 1 above) and non-permanent workers ( 2 above) may be obvious, but the difference between non-permanent workers and other third parties (3 above) such as contractors may be less distinct. If a worker shows the most of the characteristics given in the first column of the table below than it is very likely that they are a non-permanent worker. However, if they show more of the characteristics given in the second column then it is likely they are a contractor or other similar third party and not a nonpermanent worker

| Non-permanent worker | Contractor / other third party |
| :---: | :---: |
| Uses Renewi tools, equipment, plant, vehicles etc | Uses their own tools, equipment, plant etc |
| Works to Renewi procedures | Works to their own procedures approved by Renewi |
| Is paid by time period (day, hour etc) | Is paid by the job / task |
| Typically does tasks Renewi employees also do | Typically does tasks Renewi employees do not do |
| Renewi reporting of data, internally and externally and whether for human resources or CSR reasons, will be to the above definitions: <br> Permanent employees, external non-permanent workers, fixed term contract non-permanent workers |  |

## Appendix 4. List of main memberships of industry or other associations

| Main memberships <br> To the right an overview of our main memberships of industry associations is given. This list only covers the main memberships. For information on additional memberships, please visit the websites of the different Renewi divisions and companies | Association name | Associated division | Description |
| :---: | :---: | :---: | :---: |
|  | Go4Circle | Commercial Waste Belgium | Industry association for organizations in the circular economy Belgium |
|  | BRBS Recycling | Commercial Waste Netherlands | Industry association for construction and demolition waste companies |
|  | Nederlandse Vereniging voor <br> Afval- en Reinigingsmanagement | Commercial Waste Netherlands | Municipal waste management association Netherlands |
|  | Vereniging Afvalbedrijven | Commercial Waste Netherlands, Hazardous Waste, Monostreams | Waste management association Netherlands |
|  | Transport en Logistiek Nederland | Commercial Waste Netherlands, Hazardous Waste | Industry association for transport and logistics companies in the Netherlands |
|  | Stichting Industrieel Reinigen | Hazardous Waste | Industry association for industrial cleaning |
|  | VOMI | Hazardous Waste | Industry association for service companies in process industry Netherlands |
|  | Environmental Services Association | Municipal UK | Main trade body for waste management UK |


[^0]:    Note much of the above data is already included as below. The key facts and figures data section is simply to show the extent of the Group and to give an indication of the size of its activities. Where data is already included below this is noted next to the indicator. This key facts and figures data is also used in the Group annual financial report

